

GO-TO-MARKET CAMPAIGN

Dignity Health - St. Rose Dominican

North Las Vegas

9c Advertising Campaign - Emerus - Go-to-Market Campaign Dignity Health - St. Rose Dominican North Las Vegas

SUMMARY

Based in The Woodlands, Texas, Emerus is the nation's innovator of micro-hospital solutions, enhancing the delivery of patient care through high-end, turnkey operations. Since its inception in 2006, Emerus has tripled its market-wide presence on a national level with over 27 micro-hospitals. Our state-of-the-art micro-hospitals comprise of several national health care brands across 11 markets, with 20 new facilities under development. Emerus will continue its growth over the next several years with a projected goal of more than 60 facilities across 15 markets by 2021.

During market launch planning for Nevada, **external analysis was gathered through focus groups** revealing several negative perceptions from participants concerning their experiences with hospitals, free-standing emergency rooms and urgent care centers. Insights showed a key factor in consumer dissatisfaction was **a general lack of knowledge regarding the neighborhood hospital model and the services it provides to a community**.

The viewpoints of residents in the local community proved largely apathetic, and due to this perception, Marketing prepared to face significant challenges driving patient volume during the first 60 days of operation. To mediate community indifference, **Marketing's task was to strategically execute a unique and educational integrated marketing campaign that generated awareness about our newest state-of-the-art facility and allowed for seamless alignment with the mission and values of our health system partner, Dignity Health**. With a budget of less than \$130,000 and approximately 120 days to plan, the challenge was to produce a multi-channel campaign that differed from typical hospital marketing and stirred excitement throughout the community.

The Go-to-Market campaign for Dignity Health - St. Rose Dominican North Las Vegas Campus was executed during summer '17 in Las Vegas, NV, and objective planning began in the spring. The primary goal behind the advertising campaign was to introduce the first Dignity Health - St. Rose Dominican Neighborhood Hospital to the Las Vegas Valley and to increase exposure of our innovative model; community micro-hospitals that provide ease-of-access to emergency services while offering shorter wait times and world-class care, close to home.

Messaging was tailored to communicate across multiple platforms using a broad range of public relations and marketing tools to evoke excitement and educate the community about the new hospital opening. While digital platforms were key for tracking and engagement purposes, traditional print vehicles proved instrumental in reaching audiences who were less likely to engage with digital channels, such as email or digital advertising. By promoting the campaign across a wide range of platforms, we could achieve message saturation, which would lead to further exposure and community pride and alter the perceptions noted in previous research.

To generate awareness around the opening of the first Dignity Health - St. Rose Dominican Neighborhood Hospital, Marketing deployed a multi-layered advertising plan. Integrated mediums included traditional vehicles such as television, print insertions, direct mail postcards, and out-ofhome, as well as digital channels, including web banners, digital TV, and pre-roll video. These channels were geotargeted to audiences within 5 miles of the new hospital, and messaging catered to specific demographics, such as young adults, families and seniors. Creative messaging explained how the same compassionate care already known from Dignity Health - St. Rose Dominican is now easily accessible in their neighborhood, offering convenience and top-notch services for their families.

Due to strategic campaign planning, communication and innovative marketing tactics, the North Las Vegas Go-to-Market campaign proved the organization could overcome consumer apathy and general lack of knowledge, while also reaffirming **Emerus listened to the collective voice of its target audience, took proactive measures and exceeded expectations**.

RESULTS

1590% PATIENT VOLUME increase in first 60 days

MEDIA IMPRESSIONS:	TEASER	NOW OPEN	TOTAL
Print	260,000	427,500	687,500
Cable TV	2,597,620	6,647,574	9,245,194
TRADITIONAL TOTAL			12,530,304
Billboard	1,894,195	3,866,535	5,760,730
LVAC	100,000	300,000	400,000
Movie Theater	116,730	210,114	326,844
Gas Pumps	102,150	204,300	306,450
OUT-OF-HOME TOTAL			6,794,024
Direct Mailer	35,583	35,583	71,166
Door Hanger		15,006	15,006
DIRECT CONTACT TOTAL			121,755

DIGITAL TEASER	IMPRESSIONS	CLICKS	CTR
Geo-fence Display	274,460	1,189	0.43%
Pre-Roll	145,002	211	0.15%
Targeted Display	389,538	248	0.06%
HIPAA Targeted	205,665	139	0.07%

DIGITAL NOW OPEN	IMPRESSIONS	CLICKS	CTR
Geo-fence Display	108,741	478	0.44%
Pre-Roll	116,021	151	0.13%
Targeted Display	270,723	523	0.19%
HIPAA Targeted	169,572	227	0.13%

NOW OPEN

574 GEO FENCE CONVERSION ZONE 21% from competitor

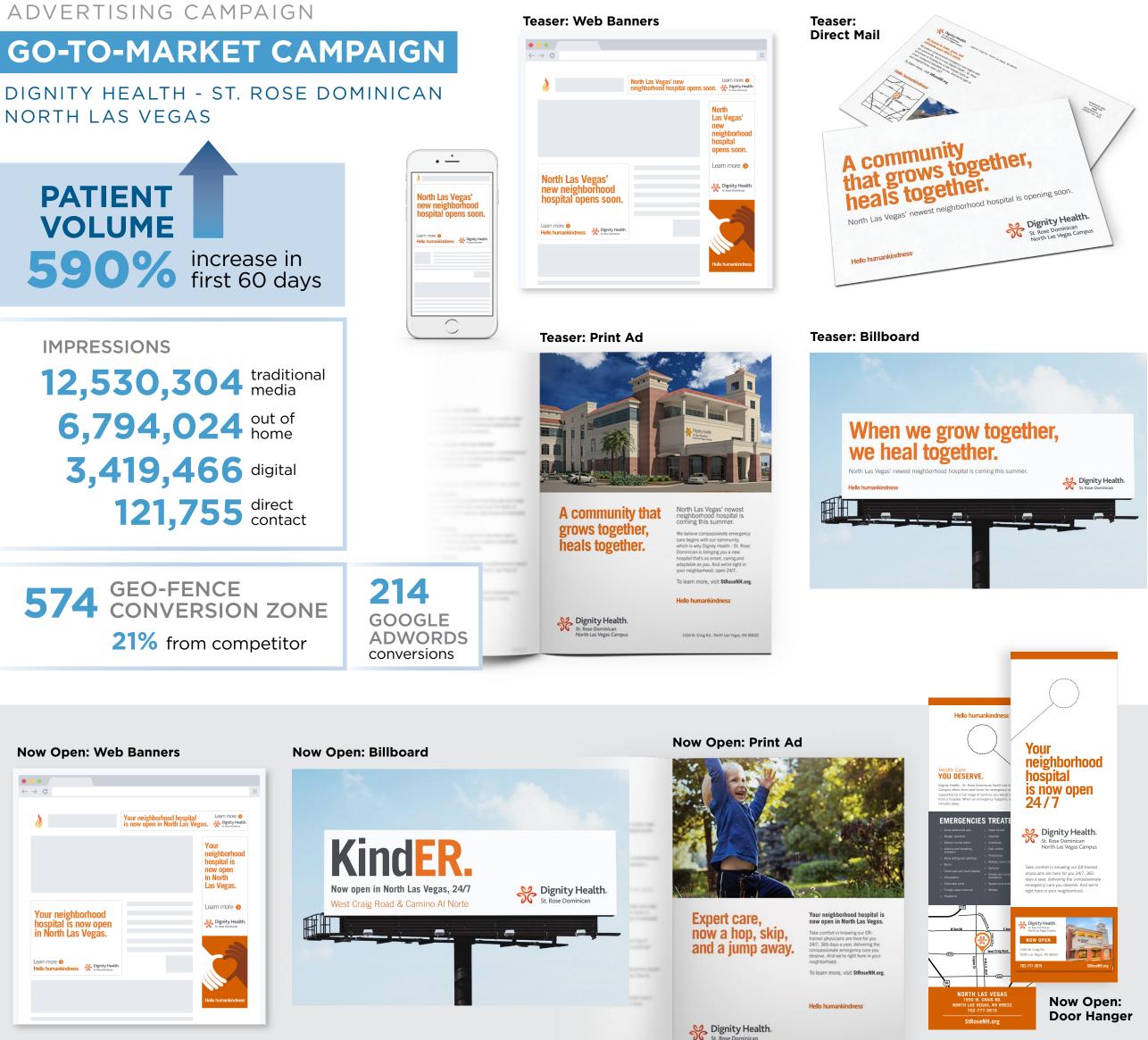
214 GOOGLE ADWORDS CONVERSIONS

E-BLAST

Delivered: 8,036 Open Rate: 3.78% Click Rate: 0.54%

PRESS RELEASE

Pickup:	223
Views/Hits:	8430
Multimedia:	871
Engagement:	2



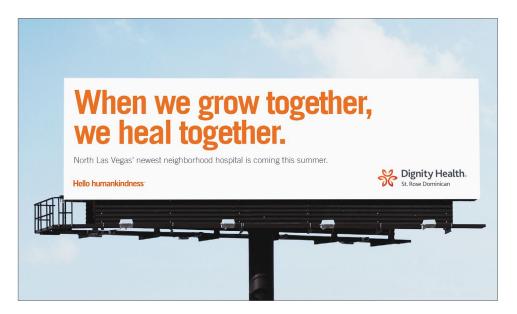


BILLBOARDS

Teaser

Now Open

TEASERS



Teaser I



Teaser II

NOW OPEN



Now Open I



Now Open II

PRINT ADS

Teaser

Now Open

Teaser I



Teaser II



Now Open I



Now Open II



DIRECT MAIL

Teaser

Now Open

TEASER



NOW OPEN



DOOR HANGER

Now Open

BACK

FRONT





WEB BANNERS

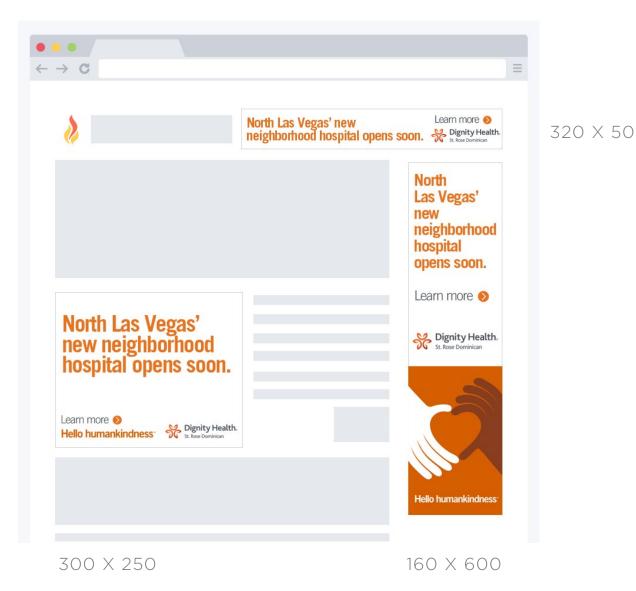
Teaser

Now Open

TEASERS: FACEBOOK AD

Sponsored · 🚱	egas 🃫 Like Page
A community that grows toget heals together.	
that grows toget	her,
heals together.	
North Las Vegas' newest neighborhood hospi	
Hello humankindness ⁻	St. Rose Dominican North Las Vegas Campus
	Learn More

TEASERS: DIGITAL WEB BANNERS



160 X 600

300 X 250



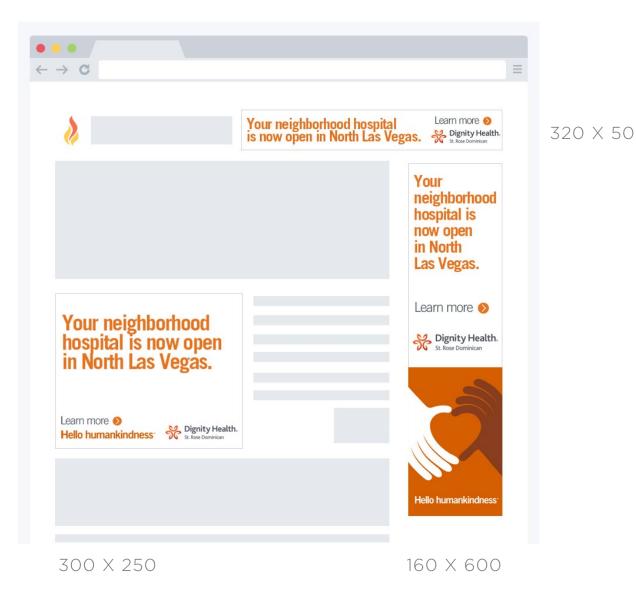
320 X 50



NOW OPEN: FACEBOOK AD

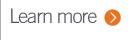
Dignity Health - St. Rose Dominican N Sponsored · 🚱	vorui Las vegas	i Like Page
Your new neighborhoo		pital
is now open North Las Ve	illi gas.	
IS NOW OPEN North Las Ve		nity Health ₀ se Dominican
Learn more 👂		nity Health 。 se Dominican Learn More

NOW OPEN: WEB BANNERS



160 X 600

Your neighborhood hospital is now open in North Las Vegas.







300 X 250

Your neighborhood hospital is now open in North Las Vegas.

Learn more ► Hello humankindness[®]

St. Rose Dominican

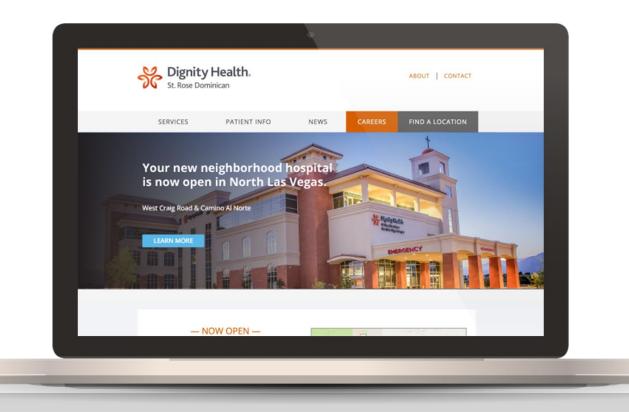
320 X 50

Your neighborhood hospital is now open in North Las Vegas.



HOMEPAGE SLIDER

Now Open



VIDEO PRE-ROLL

Teaser (:15)

Now Open (:15)

TEASER (:15)



VIDEO (CLICK TO PLAY)

NOW OPEN (:15)



VIDEO (CLICK TO PLAY)

TV SPOT

Now Open (:30)



VIDEO (CLICK TO PLAY)

MOVIE THEATER SPOT

Teaser (:30)



VIDEO (CLICK TO PLAY)