The 2016 Hermes Awards

Public Relations/Communications Category 77c: Internal Communication Campaign

Securitas Annual Enrollment Campaign Work Sample

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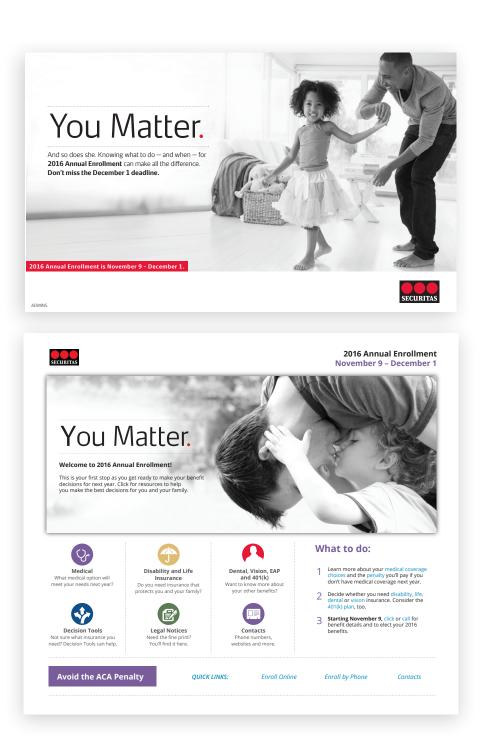
Executive Summary

Securitas Security Services USA, Inc. (Securitas) provides on-site, mobile and remote guarding services together with security systems and corporate risk management to thousands of businesses in the continental U.S. and Hawaii.

Securitas offers a benefits program to its nearly 100,000 employees across the country. Nearly 80,000 employees are Security Officers, where wages, personal obligations and high turnover may make it difficult for these employees to purchase comprehensive benefits coverage. However, Securitas fundamentally wants all of its employees to understand the benefits available to them, especially their medical coverage options, and to make the best choices for themselves and their families.

Historically, Securitas enrolled all of its 100,000 employees via a complicated manual paper enrollment process. The primary objective of its Annual Enrollment communication efforts was to be legally compliant. Consequently, employees received lengthy compliance-driven benefit grids within a 24-page brochure, legally required notices and reminders. Things began to change in 2014, when Securitas migrated 50,000 employees to an online enrollment platform. However, no significant changes in communication philosophy or approach were made at that time — materials remained print only and compliance-focused — and the remaining employees continued to enroll via a manual process. This manual process required HR staff to, among other tedious tasks, manually calculate and handwrite premium cost sheets for thousands of employees. As you can imagine, the process was time-intensive and costly.

For 2016 Annual Enrollment, Securitas wanted to move another 18,000 employees to their online enrollment platform. At the same time, they wanted to provide a centralized resource of information for their approximately 400 – 500 nationwide HR managers, enhance the communications experience for employees and reduce the cost of communications, all with minimal noise.

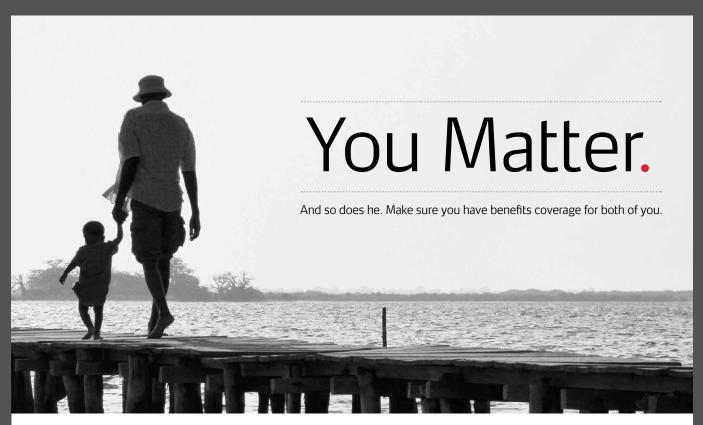


PARTNERING WITH LEADERSHIP

From the beginning, the Benefits team collaborated with Executive Leadership, which included the Executive Vice President and the Human Resources Vice Presidents throughout the organization. To ensure buy-in, concepts and strategy were presented to the Leadership team for feedback early on. In addition, two presentations and conference calls were held to keep all parties informed and to provide a forum for feedback.

You matter.

This benefits brand focuses on the importance of the employee with a simple but powerful tagline: You matter. Our 2016 Annual Enrollment campaign introduces our new benefits tagline by featuring it as an oversized headline. This headline would continue to appear on all materials throughout the campaign, partnered with beautiful and emotional black-and-white images of people with their loved ones, or even alone, in a beautiful setting. The period at the end of *You* Matter. is a play on the Securitas logo, and makes the statement even more definitive. For future campaigns, You matter. can move to a secondary position, as we evolve the brand and develop additional materials. However, it would remain the underlying theme and message of all benefits communication, no matter what the campaign.



Watch for your 2016 Annual Enrollment materials. Questions? Contact your local Branch Office/HR Representative.



Media Plan/Master Calendar

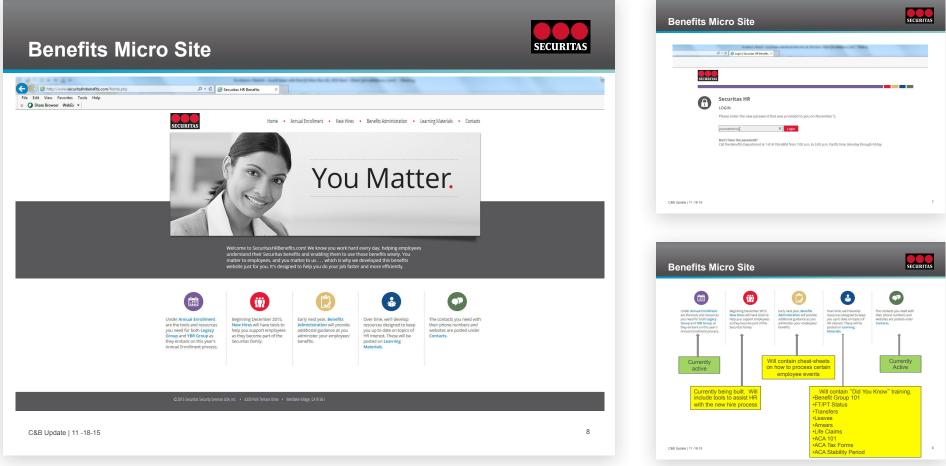
September 2015	October 2015	November 2015	December 2015	January 2016	February 2016	March 2016	April 2016	May 2016	June 2016	July 2016	August 2016
·					н	R	,	,	,		
Training on Aon website Monthly Town Hall Did you know? eblast	Monthly Town Hall E-card announcing launch of HR microsite (10/9) Launch HR microsite (on or before 10/12) Did you know? eblast	Monthly Town Hall Did you know? eblast posted on HR microsite E-card announcing Aon-administered employee OE information posted on microsite (11/6)	Monthly Town Hall Did you know? eblast posted on HR microsite	Monthly Town Hall Did you know? eblast posted on HR microsite E-card announcing Ben Admin Guide posted to HR microsite (1/1)	Monthly Town Hall Did you know? eblast posted on HR microsite	Monthly Town Hall Did you know? eblast posted on HR microsite	Monthly Town Hall Did you know? eblast posted on HR microsite	Monthly Town Hall Did you know? eblast posted on HR microsite	Monthly Town Hall Did you know? eblast posted on HR microsite	Monthly Town Hall Did you know? eblast posted on HR microsite	Monthly Town Hal Did you know? eblast posted on HR microsite
					EMPLO	OYEES					
 Legacy Enrollment Packet (arrives on or before 10/12) OE Envelope WNF YHCB (7 versions) BAF PRS Hartford enrollment materials EAP Flyer Posters (12 x 18) (Hang 10/26) 	(arrives on pre 10/12) Envelope VF VF VF VF CIG8 (7 rford roliment terials P Flyer P Flyer s (12 x 18) * BAFs due 11/18 * 2016 Aon Open Enrollment (11/9 – 12/1) * Launch mailer to home (Admins, Group 5 SOs, Other SOs; mails 11/2) * Launch e-card (Admins; distributes 11/9) * Message and banner on mysecuritas.com * Reminder e-card (1 version; distributes 11/23) * Comparison of the second		Monthly Anthem flyer	• Monthiy Anthem flyer	Monthly Anthem flyer	• Monthly Anthem flyer	• Monthly Anthem flyer	• Monthly Anthem flyer	Monthly Anthem flyer	Monthly Anthem flyer	
		Time-off communications campaign		ACA employee communication							
					NEW	HIRES					
			Launch new hire communications (12/2) Home mailer (Admins, Group 5, Other SOs) Splash page on microsite (Admins and SOs)		Home mailer (4 versions)	Home mailer (4 versions)					
		OTHER COMPANY INITIATIVES									
T: ACA Reporting											
T: U.S. Time-off Progra	m										
ayroll: New payroll s	system for Governm	ent Services									

Media Plan for Leadership

KEEPING LEADERSHIP IN THE LOOP

As the campaign progressed, the Benefits team continued to have one-on-one phone calls with Leadership, shared a Designs at a Glance document to set expectations, and provided a preview of media elements as they materialized.





PowerPoint Presentation for Leadership

Leadership Communications

You Matter.

Sample Treatment

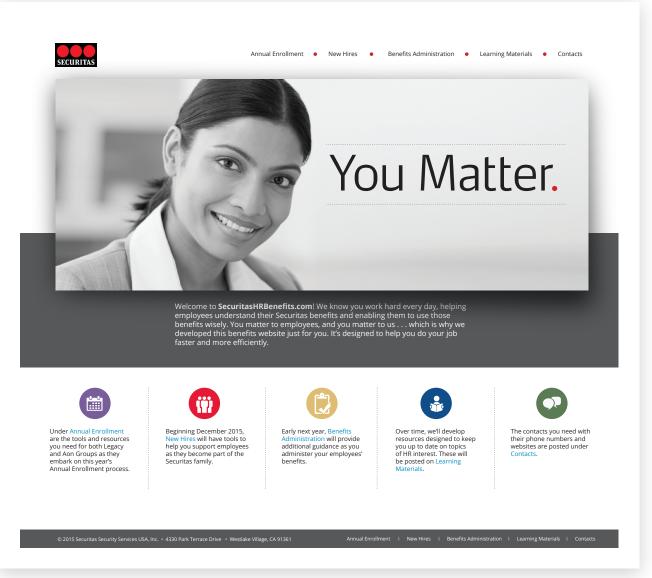
BRANDING GUIDELINES

To ensure the new benefits brand was executed correctly, we developed design guidelines that Securitas could share with their various benefits vendors and communications teams.

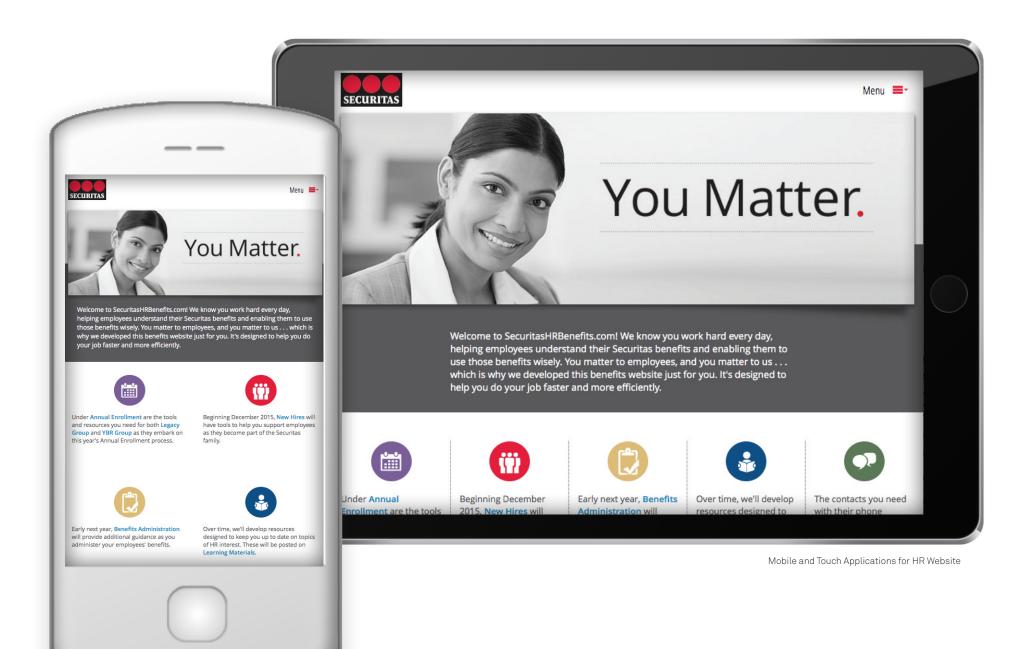


EFFICIENCIES FOR HR MANAGERS

One of our main objectives was to create a one-stop shop where HR Managers could access the information they need for Annual Enrollment and beyond. This website did just that. To visit the website online go to **http://securitas.bluecommunications.com** (password: blue), then click **HR site**. (Note: Because the password for the HR site changes regularly, we've moved a mirror version of the site to the Blue domain for the purposes of this awards submission.)

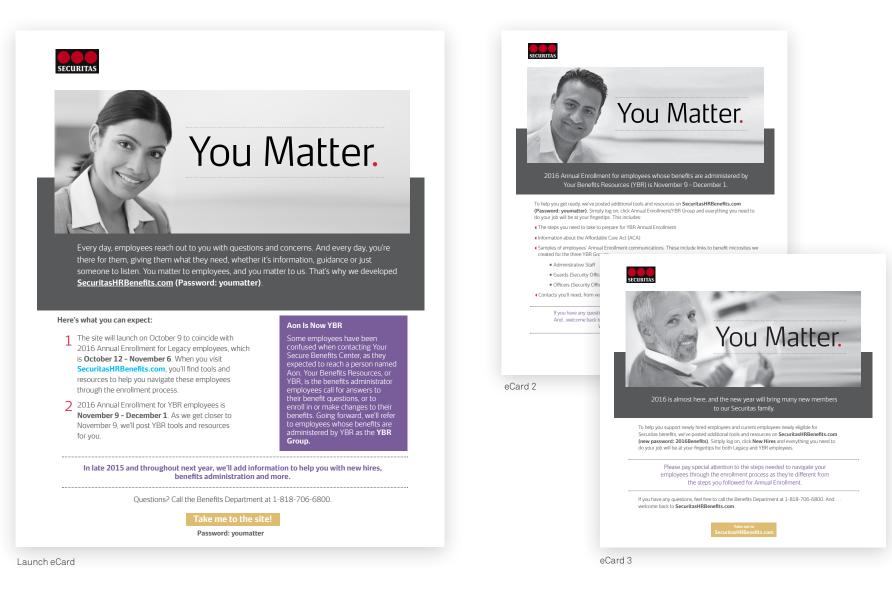


All websites have been designed for ease of use on mobile and touch devices as well.



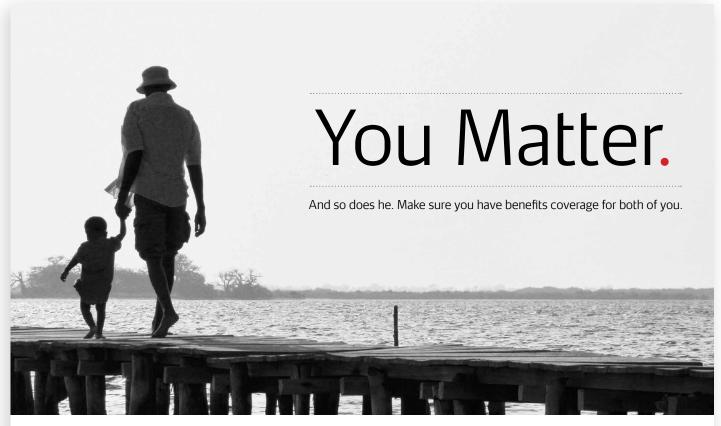
HERE WE GO!

We developed a series of eCards to communicate with HR Managers throughout the campaign. The first eCard launched the new HR website. To create consistency from the launch eCard to their new site, we used the same imagery on both. The second and third eCards provided additional direction and reminders to HR Managers, each time driving them to their new centralized online resource via a large button at the bottom of the eCard.



THE PIECE THAT STARTED IT ALL...

This poster launched the campaign, introducing employees to the new brand and promoting the upcoming Annual Enrollment period.



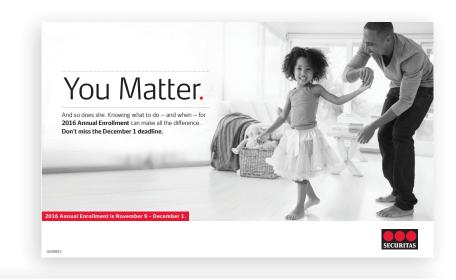
Watch for your 2016 Annual Enrollment materials. Questions? Contact your local Branch Office/HR Representative.



Announcement Poster

REACHING OUT TO EMPLOYEES' FAMILIES

The Annual Enrollment mailer was sent to employees' homes. It continued to introduce the new benefits brand, set expectations for the upcoming enrollment period, and introduced employees and spouses to their new educational benefits website.



It's the little things you do each day that matter.

You would be a found of the second se

You run errands for your wife on your way home from work because it will make the evening easier for her. You tuck your son into bed each night and read him a story – two if he's been extra good.

Yes. You Matter.

And so does your family.

That's why you'll want to take advantage of the benefits Securitas offers to help protect your health and that of your family, secure your financial future and safeguard your wellbeing. Chances are you've used your Securitas benefits during the year, but Annual Enrollment is your opportunity to learn more about them and decide if what you have today is what you'll need tomorrow.

One of the most important Securitas benefits to consider is medical coverage. Being healthy makes a real difference to all of us. One way to stay healthy is to have medical coverage, which provides free preventive care and additional care when you need it. Remember ... the Affordable Care Act (ACA) requires you to have medical insurance or pay a penalty. When you enroll in a medical plan through Securitas, you meet the ACA requirements and avoid the penalty.

2016 Annual Enrollment is November 9 - December 1

Making things easier for you.

Your time matters, which is why we're giving you a faster and better way to learn about your benefits during Annual Enrollment, It's easy



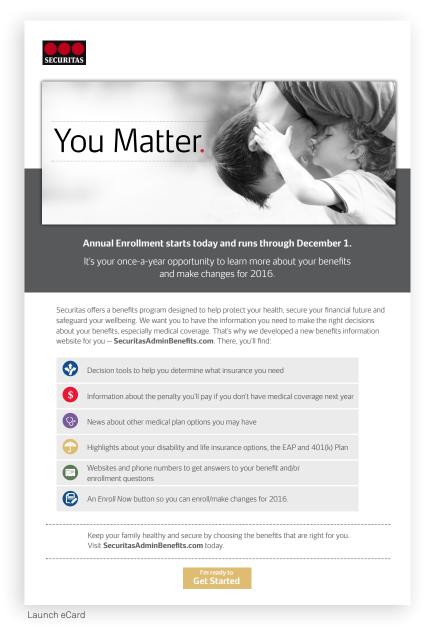
link to Your Secure Benefits Solutions, where v Use online tools to compare you Enroll for your 2016 benefits.

If you prefer, you can call Your Secure Benefits Center at 1-855-596-7455 (9 a.m. - 5 p.m. Central time. Monday - Friday) to talk with a representative who can answer your questions and help you enrol Enroll online or over the phone. It's your choice.

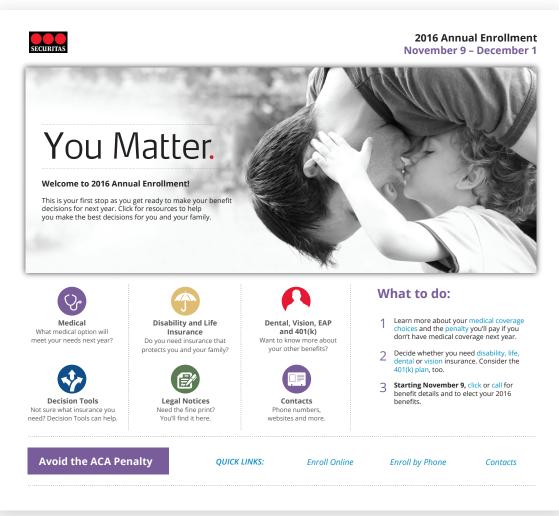
Annual Enrollment Mailer

DRIVING EMPLOYEES TO THEIR NEW WEBSITE

This eCard directed Administrative employees to click a button that took them to their new website.



An educational benefits website for employees offered online decision tools, information about the ACA penalty and other medical plan options that may be available, contact information, legal notices, quick links to enroll either online or by phone . . . and for the Guards, tools to help them estimate their medical plan contribution. To visit the website online go to **http://securitas.bluecommunications.com (password: blue)**, then choose one of the employee sites. (Note: Because Annual Enrollment is over, the live versions of these employee websites have changed. We've moved them to the Blue domain for the purposes of this awards submission.)



Because the benefits vary significantly among the three employee groups, three variations of the website were necessary and each employee group received a different URL:

www.SecuritasAdminBenefits.com

www.SecuritasGuardBenefits.com

www.SecuritasOfficerBenefits.com

These sites are currently live, but have been altered since Annual Enrollment. The sites accessible through the Blue website (see above) are a mirror version of the Annual Enrollment sites.

Employee Educational Benefits Website

All websites were designed for ease of use on mobile and touch devices as well.



HELPING EMPLOYEES AND FAMILIES MAKE IMPORTANT DECISIONS

For each benefit offering, we created an easy one-page decision tool to help employees understand their coverage options, decide whether or not to elect coverage, and how much to purchase. The medical plan decision tool is shown below. The others can be viewed online at each respective employee website (see previous page for instructions).

You Matter.

MEDICAL DECISION TOOL

Which medical plan is right for you? Use the questions below to help decide which plan might be best for you and your family. For a more detailed side-by-side comparison of the Aetna Point of Service (POS) Plan and Aetna Health Maintenance Organization (HMO), visit Your Secure Benefits Solutions at <u>www.yoursecurebenefitssolutions.com</u> and click **Estimate Your Medical Costs** You also have other medical plan options to consider. Find out more at <u>You've Got Choices!</u>

And don't forget: You must have medical coverage next year, or you'll pay a penalty under the Affordable Care Act (ACA). Learn more at Avoid the ACA Penalty.

Do you	You might consider		Reasons why		
Aetna POS Aetna H		Aetna HMO			
Want the flexibility to see any provider?	•		You can see any provider you wish with Aetna POS, and you'll pay less out of pocket when you use in-network providers.		
Want to pay lower contributions?		•	With Aetna HMO, your contributions will be lower.		
Want to pay less when you receive care?		•	With Aetna HMO, you'll pay less when you receive care, but you must use in-network providers.		
Expect that you'll have high medical expenses in 2016?		•	Aetna HMO can protect you from high medical bills because hospital services are covered at 100% and the annual out of pocket maximum is lower.		
Expect that you'll have low to moderate medical expenses in			With Aetna POS, you'll pay lower monthly contributions, but you'll pay more when you receive care. Even so, you may not pay as much over the course of the year as you would in the Aetna HMO.		
2016 (e.g., annual exam and occasional office visits)?			Aetna has a tool that enables you to model different cost scenarios. Visit <u>www.aetna.com</u> , log in and enter your password, then click Member Payment Estimator .		

What does this mean?

If you don't have doctor or network preferences, Aetna HMO might be the right choice for you. You'll pay less when you get care, but it's your responsibility to make sure every provider you see is in the network. If you visit an out-of-network provider, you may be required to pay the full cost of the visit.

If you want the flexibility to see any provider you wish without first getting a referral, Aetna POS may be the right choice for you. Keep in mind that you'll pay more in contributions (minimal) and at the time you seek care.

The choice is yours to make based on your needs.

This microsite provides general benefits plan and enrollment information only. For specific details, conditions and exclusions, please refer to the materials provided on the enrollment site at <u>www.yoursecurebenefitssolutions.com</u> and to your Summary Plan Description (SPD) and benefits booklets or collective bargaining agreement, if appropriate. If there is a discrepancy between this microsite and the SPD, the SPD will govern.

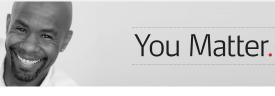


ADMINS

CALCULATING THE COST

This tool was available to Guards to help them determine their total cost for coverage under each Securitas medical plan. The calculation is quite complicated (based on the design established by the actuaries). As a result, this year for the first time, an online interactive tool was developed that allowed Guards to enter their pay and certain other assumptions, and the worksheet calculated their cost for coverage for them. In prior years, the Call Center was deluged with phone calls after the first pay period of the year from Guards who had not understood their cost for coverage when they elected it. In January 2016 they have received no such calls.

2016 Medical Premium E Bronze - Employee Only C	
ANSWER THE FOLLOWING QUESTIONS TO CALCULATE YOUR	ESTIMATED COSTS
1. What is your average hourly pay rate?	\$15.00
2. How many hours do you usually work per week?	35
3. Are you paid weekly (Y/N)?	Y
4. What state do you normally work in?	Alabama
If you work 30 hours per week. Your estimated costs: If you work 40 hours per week. Your estimated costs: Your total deduction depends on the benefits elected and can be signifi	\$39 per paycheck \$52 per paycheck icantly higher than the cost estimated above.
If you add dependents	+\$\$\$ per paycheck
If you buy-up to the Silver level plan	+\$\$\$ per paycheck
If you elect dental	+\$\$ per paycheck
If you elect vision	+\$\$ per paycheck
Any additional costs will be calculated on the Your Sec	ure Benefits Solutions system



YOUR MEDICAL PLAN PREMIUM EXAMPLES

To help you better understand how to complete your worksheet, we've created examples of two fictitious Securitas employees who choose different plans and coverage levels for themselves. Follow them as they estimate their total medical contribution for 2016.

Example #1: Do the Math with Steve

The following example calculates the per-pay-period cost estimate for employee-only coverage in the Secure Bronze Plan for an employee who doesn't want dental or vision coverage and who won't be contributing to the 401(k) Program.

Steve is a Securitas employee who decides to enroll for employee-only medical coverage in the Secure Bioruse Plan. Steve is paid weekly. He estimates that his hourly pay rake next year will be \$10, and he expects to work an average of 40 hours per week. Using the worksheet. Steve is able to estimate how much fiel Tap part medical coverage in the Secure Bioruse Plan next year. However, Steve knows that if his hourly pay is higher than he expects, his actual cost will be higher, and if his hourly pay rate is lower than the expects, his actual cost will be lower.



Medical Plan Cost Estimator Worksheet

TIME TO ENROLL

The Annual Enrollment website was a vehicle to enroll for 2016 benefits and also provided tools and information, including the Medical Plan Cost Estimator and the Benefits Guide. Access to the enrollment site was made easy: employees could link to it through the educational benefits website.



Annual Enrollment Website

EXCEEDING EXPECTATIONS MEANS SUCCESS!

Adopting a streamlined approach to communicating Annual Enrollment was a novel — and ultimately satisfying, comparatively inexpensive and extremely successful — experience for Securitas.

OBJECTIVE		RESULT						
1.	Implement a significant shift in their benefits communication approach through creative, engaging and effective Annual Enrollment communications, including a brand, tagline and messaging for the first time.	We launched a powerful brand built on (1) a simple but meaningful tagline (You Matter.), (2) beautiful black-and-white photos of people with their loved ones which visually reiterated the tagline, and (3) consistent messaging that reinforced the words and images, and resonated throughout the organization. "VPHRs loved the clean new look and thought it was very well done. I sensed pride in the product they could provide the employees." Rod Musser, VP Compensation & Benefits.						
2. Reduce the burden on local HR managers by providing a centralized online library of		We introduced a new, centralized online resource for HR managers. Our online Google analytics show that 93% of HR managers visited the site during Annual Enrollment and nearly half visited the site multiple times. The chart below provides additional details.						
	benefits information, tools and employee communications.	Start of Annual Enrollment (Oct. 9)* – End of Annual Enrollment (Dec. 1)						
		Number of Visits	781					
		Number of Users	440					
		Number of Page Views	3,298	3,298				
		Pages per Visit	4.22	4.22				
		Average Length of Visit	3:21	3:21				
		*The site was launched on October 9, to coincide with the beginning of Annual Enrollment for the Legacy employee group.						
			Start of Annual Enrollment (Oct. 9) End of Annual Enrollment (Dec. 1)	– Dec. 2 – Jan. 13				
		Number of Visits	781	762				
		Number of Users	440	475				
		Number of Page Views	3,298	2,702				
		Pages per Visit	4.22	3.55				
		Average Length of Visit	3:21	4:45				
		websites included an online of have to handwrite any cost sh The statistics accurately tell t positive. Here are a few of the	alculator that helped employees determineets for their YBR employees. The story, but feedback from users is impom: "All of the microsites were very well re	remium cost sheets for their YBR employees, the employee he the cost of their medical plan premiums. Local HR didn't rtant as well. All the reviews from HR managers were ceived. Employees and HR loved having one place they				
		 could go to get details. They appreciated the ability to see all the materials and the easy access to get the documents they needed." Veronica Miller, Benefits Services Manager. "Awesome site!!!!" HR Manager/South Region/Jacksonville, FL 						

Another telling sign...There was absolutely no noise around the introduction of the HR website.

Results

OBJE	CTIVE	RESULT						
3.	Launch new employee benefits websites designed to help employees learn about insurance in general and their benefits program in particular in order to choose the best coverage for themselves and their families.	The three employee sites experienced a high level of engagement as well. Users visited over 30% of the site pages, stayed on the site an average of 4½ minutes, and over 35% of users visited the site more than once. In addition, there was absolutely no noise around the new communications process, not from management and not from employees!						
		Enrollment statistics also show the communications effort was a success: enrollment in the medical plans actually increased 6% from 2015 to 2016! This was an exciting result for the Benefits and Communications team. We were not only able to maintain the same level of participation, but we were able to help an additional 6% of Securitas employees see the importance of medical coverage.						
		There was also a 29% enrollment increase in the less expensive Bronze medical plan. Interestingly, enrollment in the more expensive Silver medical plan decreased by 6%. We attribute this to the fact that we introduced the online calculator, as mentioned above, that helped employees calculate their cost for coverage. Once employees had a better idea of what the plan costs were, they chose the Bronze plan. In January 2015, there was significant call volume from employees who had picked the wrong plan and realized after their first paycheck deduction that they could not afford the Silver plan. Securitas has had no such calls in January 2016.						
		There was another unanticipated but positive result. Not only did we maintain the same participation level in all the benefits						
		programs, but enrollment numbers increased dramatically in many areas:						
		Benefit	% Change from 2015 to 2016					
		Dental	+27%					
		Vision	+29%					
		Short-term Disability	+47%					
		Long-term Disability	+3%					
		Supplemental Employee Life	+44%					
		Spouse Life	+46%					
		Child Life	+40%					
4.	Reduce the cost of benefit communications.	\$203k on Annual Enrollment commun improved communications, better resu	ications for this same group. This tr ults and a more streamlined proces	r the YBR employee group. In 2015, Securitas spent anslated into an immediate cost savings of \$77k for s for employees. In addition, 2015 included start-up and n will not be incurred again in 2016. Translation: Future				